

**SESSION PROGRAMME**

Archaeology on the A14 Cambridge to Huntingdon improvement scheme (A14C2H) - collaboration and innovation on a mega-project

14.00 - 14.10	<p><b>Introduction and welcome</b> Sophie Jackson and Mike Dawson</p>
<b>14.10 - 14.40</b>	<b>Setting the scene: An introduction to the complexity of the A14C2H from three different perspectives</b>
14.10 - 14.20	<p><b>The archaeological challenge</b> Tony Walsh: Senior Project Manager MOLA Headland Infrastructure An overview of the A14 archaeological project to date, with a few facts, some improbable figures and one or two unexpected results from 33 excavation areas.</p>
14.20-14.30	<p><b>Keeping the scope in sight</b> Kasia Gdaniec: Senior Archaeologist, CCC Historic Environment Team This short introduction will emphasise the importance of the curatorial role in acquiring baseline evidence and research questions for dynamic mitigation strategies that will act as the archaeological project's roadmap for major infrastructure and development schemes.</p>
14.30-14.40	<p><b>Managing Differing Expectations as an advocate for Archaeology</b> Steve Sherlock: Archaeology Manager A14 In this paper Steve presents the management role, where excavations on potentially significant sites are being undertaken, whilst a road is being built.</p>
14.40-14.50	<p><b>Questions and discussion</b> Chair asks questions of the panel and facilitates discussion in the room</p>
<b>14.50-15.20</b>	<b>Collaboration: The project has demanded collaboration between the client, construction teams and archaeologists, between otherwise competing archaeological units and between many different nationalities</b>
14.50-15.00	<p><b>Life in a JV – the opportunities and challenges</b> Russel Coleman: Project Director MOLA Headland Infrastructure This talk will look at the benefits and risks of working in partnership. Key to a successful partnership are careful planning in setting it up and a clear strategy going forward, all of which will be explored.</p>
15.00-15.10	<p><b>The Potential of Dots'</b> Mark Hinman: Project Manager COPA Mark will present a personal view on the roots of collaboration, the importance of collaboration and briefly consider how the input of key individuals or organisations might influence archaeological outcomes with particular reference to the A14 project.</p>

15.10-15.20	<p><b>Collaboration: A site perspective</b>  Emma Jeffery: Project Manager MOLA Headland Infrastructure  Emma will be talking about her experience of collaboration on the A14 project, both within MHI and with other companies. This will include how it worked from day 1, when MOLA and Headland employees first joined forces on site for the trenching, to now, when we have a team of 250 archaeologists from a range of countries and companies working together.</p>
15.20-15.30	<p><b>Forging partnerships - clients and communities</b>  Helen O'Hara: Community Engagement Archaeologist, MOLA Headland Infrastructure  This talk will present the results of our outreach programme including events, schools, displays, online blogs and social media. The community archaeology programme offers unique opportunities and challenges with collaborative working.</p>
15.30-15.35	<p><b>Questions and discussion</b>  Chair asks questions of the panel and facilitates discussion in the room.</p>
<b>15.30 - 16.00</b>	<b>TEA BREAK</b>
16.00 - 16.40	<p><b>Innovation: Almost everything about this project has required rapid innovation to cope with the scale and logistical challenges</b></p>
16.00 - 16.10	<p><b>Innovation in training and legacy</b>  Dawn Jackson: MOLA Headland Infrastructure lead  What do a salesman, a paramedic, an artist and a teacher of French have in common? How is this related to innovation? What is the modern meaning of localism and why can you not find these answers in the current version of <i>'The Hitchhikers Guide to the Universe'</i>? All will be revealed... probably.</p>
16.10-16.20	<p><b>Innovation in data management: Cloud-based Oracle</b>  Dr. Pete Rauxloh: Chief Digital Officer MOLA Headland Infrastructure  A brief description of the database structure and benefits thereof will precede rapid bulleting of the main lessons learnt; both technical and managerial.</p>
16.20-16.30	<p><b>Innovation in practice</b>  Gary Brogan: Senior Project Manager MOLA Headland Infrastructure  The scale and fast-moving nature of the project offered the perfect opportunity to put innovation at the forefront of our plans. So after 19 months in the field has it all worked and is it all for the best?</p>
16.30-16.40	<p><b>Questions and discussion</b>  Chair asks questions of the panel and facilitates discussion in the room.</p>
16.40-17.20	<p><b>Synthesis: Making sense of the mountain of data within this landscape</b></p>
16.40-16.55	<p><b>Making sense of it all: challenges, agendas and outputs for the post-excavation programme</b>  Alex Smith: Post-excavation manager MOLA Headland Infrastructure  The scale of the A14 archaeological works inevitably leads to significant challenges for the post-excavation programme, but also exciting opportunities. This talk will explore some of these issues, and highlight lessons from the Roman Rural Settlement Project in the context of the A14.</p>
16.55 - 17.20	<p><b>Panel discussion with selection of previous speakers</b></p>
<b>17.20-17.30</b>	<b>Final Questions, comments and round-up</b>